

# *Annual Report*

2023-2024



# Acknowledgement of country

## Bundjalung Nation

Tweed Shire Council acknowledges the Ngandowal and Minyungbal people of the Bundjalung nation, particularly the Goodjinburra, Tul-gi-gin, and Moorungmoobah clans, as the Traditional Owners and Custodians of the land and water within our Shire's boundaries. We also respect the Tweed Aboriginal community's right to speak for their Country and to uphold their traditions and lore in caring for their ancestral lands.

## Commitment to reconciliation

In the Tweed, we aspire to a future where reconciliation is woven into the fabric of our community. Our goal extends beyond cultural acknowledgment; it is about living and loving the Tweed in a way that includes everyone.

We recognise and celebrate the rich heritage of Aboriginal and Torres Strait Islander peoples, and welcome their contributions to preserving, strengthening, and enriching the Tweed community and its identity.

We will continue to promote and advocate reconciliation initiatives, actions and events, with a focus on truth telling, cultural education and awareness.

## Our Reconciliation Action Plan (RAP)

Our Innovate Reconciliation Action Plan (RAP) 2024–2026 reaffirms our respect and furthered understanding of Aboriginal and Torres Strait Islander peoples' unique heritage, culture and connection to the region.

Launched in National Reconciliation Week celebrations, the RAP (May 2024 – May 2026) is part of Council's commitment to fostering an inclusive community and guides efforts towards reconciliation for the benefit of First Nations people.

This RAP highlights achievements like the creation of Livvi's Place – Goorimahbah Place of Stories, a playground and cultural space celebrating the Tweed Bundjalung Nation through artwork and storytelling. The recent phase of the project includes a vibrant youth precinct with a skate park featuring artwork by local Bundjalung artist Christine Slabb and wooden sculptures by Aboriginal artist Glenn Romanis.

Other achievements include the Aboriginal and Torres Strait Islander Town Planner Development Program, developed in partnership with Griffith University, to support emerging Aboriginal and Torres Strait Islander town planners in Tweed, and the Hastings Point Headland Management Plan, which seeks to protect culturally significant sites like the Cudgera Creek fish traps.

This RAP builds on the work completed under Council's original RAP launched in 2016 and will reflect Council's ongoing commitment to advancing reconciliation across the organisation.

## G4 Statement of developer contributions

### G4-1 Summary of developer contributions

| \$ '000                                          | Opening balance at 1 July 2023 | Contributions received during the year |               |                | Interest and investment income earned | Amounts expended | Internal borrowings | Held as restricted asset at 30 June 2024 | Cumulative balance of internal borrowings (to)/from |
|--------------------------------------------------|--------------------------------|----------------------------------------|---------------|----------------|---------------------------------------|------------------|---------------------|------------------------------------------|-----------------------------------------------------|
|                                                  |                                | Cash                                   | Non-cash Land | Non-cash Other |                                       |                  |                     |                                          |                                                     |
| Drainage                                         | 336                            | 19                                     | 772           | –              | 13                                    | –                | –                   | 368                                      | –                                                   |
| Roads                                            | 32,434                         | 3,852                                  | –             | –              | 1,368                                 | (2,458)          | –                   | 35,196                                   | –                                                   |
| Traffic facilities                               | 246                            | 10                                     | –             | –              | 10                                    | (1)              | –                   | 265                                      | –                                                   |
| Parking                                          | 1,031                          | 308                                    | –             | –              | 50                                    | (445)            | –                   | 944                                      | –                                                   |
| Open space                                       | 18,384                         | 1,517                                  | –             | –              | 753                                   | (719)            | –                   | 19,935                                   | –                                                   |
| Community facilities                             | 6,994                          | 567                                    | –             | –              | 287                                   | (96)             | –                   | 7,752                                    | –                                                   |
| Other                                            | 2,037                          | 372                                    | –             | –              | 88                                    | (464)            | –                   | 2,033                                    | –                                                   |
| Path/cycleways                                   | 955                            | 134                                    | –             | –              | 40                                    | (7)              | –                   | 1,122                                    | –                                                   |
| Street trees                                     | 316                            | 26                                     | –             | –              | 13                                    | (3)              | –                   | 352                                      | –                                                   |
| <b>S7.11 contributions – under a plan</b>        | <b>62,733</b>                  | <b>6,805</b>                           | <b>772</b>    | <b>–</b>       | <b>2,622</b>                          | <b>(4,193)</b>   | <b>–</b>            | <b>67,967</b>                            | <b>–</b>                                            |
| <b>Total S7.11 and S7.12 revenue under plans</b> | <b>62,733</b>                  | <b>6,805</b>                           | <b>772</b>    | <b>–</b>       | <b>2,622</b>                          | <b>(4,193)</b>   | <b>–</b>            | <b>67,967</b>                            | <b>–</b>                                            |
| <b>Total contributions</b>                       | <b>62,733</b>                  | <b>6,805</b>                           | <b>772</b>    | <b>–</b>       | <b>2,622</b>                          | <b>(4,193)</b>   | <b>–</b>            | <b>67,967</b>                            | <b>–</b>                                            |

Under the *Environmental Planning and Assessment Act 1979*, Council has significant obligations to provide Section 7.11 (contributions towards provision or improvement of amenities or services) infrastructure in new release areas. It is possible that the funds contributed may be less than the cost of this infrastructure, requiring Council to borrow or use general revenue to fund the difference.

### G4-2 Developer contributions by plan

| \$ '000                    | Opening balance at 1 July 2023 | Contributions received during the year |               |                | Interest and investment income earned | Amounts expended | Internal borrowings | Held as restricted asset at 30 June 2024 | Cumulative balance of internal borrowings (to)/from |
|----------------------------|--------------------------------|----------------------------------------|---------------|----------------|---------------------------------------|------------------|---------------------|------------------------------------------|-----------------------------------------------------|
|                            |                                | Cash                                   | Non-cash Land | Non-cash Other |                                       |                  |                     |                                          |                                                     |
| CONTRIBUTION PLAN NUMBER 1 |                                |                                        |               |                |                                       |                  |                     |                                          |                                                     |
| Open space                 | 6,031                          | 11                                     | –             | –              | 239                                   | (1)              | –                   | 6,280                                    | –                                                   |
| Total                      | 6,031                          | 11                                     | –             | –              | 239                                   | (1)              | –                   | 6,280                                    | –                                                   |
| CONTRIBUTION PLAN NUMBER 2 |                                |                                        |               |                |                                       |                  |                     |                                          |                                                     |
| Drainage                   | 87                             | 1                                      | –             | –              | 3                                     | –                | –                   | 91                                       | –                                                   |
| Total                      | 87                             | 1                                      | –             | –              | 3                                     | –                | –                   | 91                                       | –                                                   |
| CONTRIBUTION PLAN NUMBER 3 |                                |                                        |               |                |                                       |                  |                     |                                          |                                                     |
| Community facilities       | 2                              | (2)                                    | –             | –              | –                                     | –                | –                   | –                                        | –                                                   |
| Total                      | 2                              | (2)                                    | –             | –              | –                                     | –                | –                   | –                                        | –                                                   |
| CONTRIBUTION PLAN NUMBER 4 |                                |                                        |               |                |                                       |                  |                     |                                          |                                                     |

## G4-2 Developer contributions by plan (continued)

| \$ '000                                      | Opening<br>balance at<br>1 July 2023 | Contributions received during the year |               |                   | Interest and<br>investment<br>income earned | Amounts<br>expended | Internal<br>borrowings | Held as<br>restricted<br>asset at 30 June 2024 | Cumulative<br>balance of internal<br>borrowings<br>(to)/from |
|----------------------------------------------|--------------------------------------|----------------------------------------|---------------|-------------------|---------------------------------------------|---------------------|------------------------|------------------------------------------------|--------------------------------------------------------------|
|                                              |                                      | Cash                                   | Non-cash Land | Non-cash<br>Other |                                             |                     |                        |                                                |                                                              |
| Roads                                        | 32,323                               | 3,781                                  | –             | –                 | 1,362                                       | (2,452)             | –                      | 35,014                                         | –                                                            |
| <b>Total</b>                                 | <b>32,323</b>                        | <b>3,781</b>                           | <b>–</b>      | <b>–</b>          | <b>1,362</b>                                | <b>(2,452)</b>      | <b>–</b>               | <b>35,014</b>                                  | <b>–</b>                                                     |
| <b>CONTRIBUTION PLAN NUMBER 5</b>            |                                      |                                        |               |                   |                                             |                     |                        |                                                |                                                              |
| Open space                                   | 1,016                                | 121                                    | –             | –                 | 43                                          | (6)                 | –                      | 1,174                                          | –                                                            |
| <b>Total</b>                                 | <b>1,016</b>                         | <b>121</b>                             | <b>–</b>      | <b>–</b>          | <b>43</b>                                   | <b>(6)</b>          | <b>–</b>               | <b>1,174</b>                                   | <b>–</b>                                                     |
| <b>CONTRIBUTION PLAN NUMBER 6</b>            |                                      |                                        |               |                   |                                             |                     |                        |                                                |                                                              |
| Street trees                                 | 316                                  | 26                                     | –             | –                 | 13                                          | (3)                 | –                      | 352                                            | –                                                            |
| <b>Total</b>                                 | <b>316</b>                           | <b>26</b>                              | <b>–</b>      | <b>–</b>          | <b>13</b>                                   | <b>(3)</b>          | <b>–</b>               | <b>352</b>                                     | <b>–</b>                                                     |
| <b>CONTRIBUTION PLAN NUMBER 7</b>            |                                      |                                        |               |                   |                                             |                     |                        |                                                |                                                              |
| Drainage                                     | 249                                  | 18                                     | 772           | –                 | 10                                          | –                   | –                      | 277                                            | –                                                            |
| Open space                                   | 1,001                                | 517                                    | –             | –                 | 47                                          | (27)                | –                      | 1,538                                          | –                                                            |
| <b>Total</b>                                 | <b>1,250</b>                         | <b>535</b>                             | <b>772</b>    | <b>–</b>          | <b>57</b>                                   | <b>(27)</b>         | <b>–</b>               | <b>1,815</b>                                   | <b>–</b>                                                     |
| <b>CONTRIBUTION PLAN NUMBER 11</b>           |                                      |                                        |               |                   |                                             |                     |                        |                                                |                                                              |
| Community facilities (libraries)             | 1,696                                | 153                                    | –             | –                 | 70                                          | (76)                | –                      | 1,843                                          | –                                                            |
| <b>Total</b>                                 | <b>1,696</b>                         | <b>153</b>                             | <b>–</b>      | <b>–</b>          | <b>70</b>                                   | <b>(76)</b>         | <b>–</b>               | <b>1,843</b>                                   | <b>–</b>                                                     |
| <b>CONTRIBUTION PLAN NUMBER 12</b>           |                                      |                                        |               |                   |                                             |                     |                        |                                                |                                                              |
| Traffic facilities – bus shelters<br>(other) | 246                                  | 10                                     | –             | –                 | 10                                          | (1)                 | –                      | 265                                            | –                                                            |
| <b>Total</b>                                 | <b>246</b>                           | <b>10</b>                              | <b>–</b>      | <b>–</b>          | <b>10</b>                                   | <b>(1)</b>          | <b>–</b>               | <b>265</b>                                     | <b>–</b>                                                     |
| <b>CONTRIBUTION PLAN NUMBER 13</b>           |                                      |                                        |               |                   |                                             |                     |                        |                                                |                                                              |
| Other (cemeteries)                           | 135                                  | 21                                     | –             | –                 | 6                                           | (45)                | –                      | 117                                            | –                                                            |
| <b>Total</b>                                 | <b>135</b>                           | <b>21</b>                              | <b>–</b>      | <b>–</b>          | <b>6</b>                                    | <b>(45)</b>         | <b>–</b>               | <b>117</b>                                     | <b>–</b>                                                     |
| <b>CONTRIBUTION PLAN NUMBER 14</b>           |                                      |                                        |               |                   |                                             |                     |                        |                                                |                                                              |
| Roads (mebbin springs)                       | 111                                  | 62                                     | –             | –                 | 6                                           | (6)                 | –                      | 173                                            | –                                                            |
| <b>Total</b>                                 | <b>111</b>                           | <b>62</b>                              | <b>–</b>      | <b>–</b>          | <b>6</b>                                    | <b>(6)</b>          | <b>–</b>               | <b>173</b>                                     | <b>–</b>                                                     |
| <b>CONTRIBUTION PLAN NUMBER 15</b>           |                                      |                                        |               |                   |                                             |                     |                        |                                                |                                                              |
| Community facilities                         | 3,532                                | 411                                    | –             | –                 | 147                                         | (20)                | –                      | 4,070                                          | –                                                            |
| <b>Total</b>                                 | <b>3,532</b>                         | <b>411</b>                             | <b>–</b>      | <b>–</b>          | <b>147</b>                                  | <b>(20)</b>         | <b>–</b>               | <b>4,070</b>                                   | <b>–</b>                                                     |
| <b>CONTRIBUTION PLAN NUMBER 16</b>           |                                      |                                        |               |                   |                                             |                     |                        |                                                |                                                              |
| Other (surf lifesaving)                      | 123                                  | 2                                      | –             | –                 | 5                                           | –                   | –                      | 130                                            | –                                                            |
| <b>Total</b>                                 | <b>123</b>                           | <b>2</b>                               | <b>–</b>      | <b>–</b>          | <b>5</b>                                    | <b>–</b>            | <b>–</b>               | <b>130</b>                                     | <b>–</b>                                                     |
| <b>CONTRIBUTION PLAN NUMBER 18</b>           |                                      |                                        |               |                   |                                             |                     |                        |                                                |                                                              |
| Other (council admin fees)                   | 1,779                                | 349                                    | –             | –                 | 77                                          | (419)               | –                      | 1,786                                          | –                                                            |

## G4-2 Developer contributions by plan (continued)

| \$ '000                               | Opening<br>balance at<br>1 July 2023 | Contributions received during the year |               |                   | Interest and<br>investment<br>income earned | Amounts<br>expended | Internal<br>borrowings | Held as<br>restricted<br>asset at 30 June 2024 | Cumulative<br>balance of internal<br>borrowings<br>(to)/from |
|---------------------------------------|--------------------------------------|----------------------------------------|---------------|-------------------|---------------------------------------------|---------------------|------------------------|------------------------------------------------|--------------------------------------------------------------|
|                                       |                                      | Cash                                   | Non-cash Land | Non-cash<br>Other |                                             |                     |                        |                                                |                                                              |
| <b>Total</b>                          | <b>1,779</b>                         | <b>349</b>                             | <b>–</b>      | <b>–</b>          | <b>77</b>                                   | <b>(419)</b>        | <b>–</b>               | <b>1,786</b>                                   | <b>–</b>                                                     |
| <b>CONTRIBUTION PLAN NUMBER 19</b>    |                                      |                                        |               |                   |                                             |                     |                        |                                                |                                                              |
| Open space                            | 163                                  | 4                                      | –             | –                 | 6                                           | –                   | –                      | 173                                            | –                                                            |
| Community facilities                  | 1,764                                | 5                                      | –             | –                 | 70                                          | –                   | –                      | 1,839                                          | –                                                            |
| Path/cycleways                        | 127                                  | –                                      | –             | –                 | 5                                           | –                   | –                      | 132                                            | –                                                            |
| <b>Total</b>                          | <b>2,054</b>                         | <b>9</b>                               | <b>–</b>      | <b>–</b>          | <b>81</b>                                   | <b>–</b>            | <b>–</b>               | <b>2,144</b>                                   | <b>–</b>                                                     |
| <b>CONTRIBUTION PLAN NUMBER 22</b>    |                                      |                                        |               |                   |                                             |                     |                        |                                                |                                                              |
| Path/cycleways (shire wide cycleways) | 828                                  | 134                                    | –             | –                 | 35                                          | (7)                 | –                      | 990                                            | –                                                            |
| <b>Total</b>                          | <b>828</b>                           | <b>134</b>                             | <b>–</b>      | <b>–</b>          | <b>35</b>                                   | <b>(7)</b>          | <b>–</b>               | <b>990</b>                                     | <b>–</b>                                                     |
| <b>CONTRIBUTION PLAN NUMBER 23</b>    |                                      |                                        |               |                   |                                             |                     |                        |                                                |                                                              |
| Parking (shire wide car parking)      | 1,031                                | 308                                    | –             | –                 | 50                                          | (445)               | –                      | 944                                            | –                                                            |
| <b>Total</b>                          | <b>1,031</b>                         | <b>308</b>                             | <b>–</b>      | <b>–</b>          | <b>50</b>                                   | <b>(445)</b>        | <b>–</b>               | <b>944</b>                                     | <b>–</b>                                                     |
| <b>CONTRIBUTION PLAN NUMBER 25</b>    |                                      |                                        |               |                   |                                             |                     |                        |                                                |                                                              |
| Open space (salt open space)          | 1,782                                | –                                      | –             | –                 | 43                                          | (705)               | –                      | 1,120                                          | –                                                            |
| <b>Total</b>                          | <b>1,782</b>                         | <b>–</b>                               | <b>–</b>      | <b>–</b>          | <b>43</b>                                   | <b>(705)</b>        | <b>–</b>               | <b>1,120</b>                                   | <b>–</b>                                                     |
| <b>CONTRIBUTION PLAN NUMBER 26</b>    |                                      |                                        |               |                   |                                             |                     |                        |                                                |                                                              |
| Open space (shirewide)                | 6,774                                | 861                                    | –             | –                 | 314                                         | 22                  | –                      | 7,971                                          | –                                                            |
| <b>Total</b>                          | <b>6,774</b>                         | <b>861</b>                             | <b>–</b>      | <b>–</b>          | <b>314</b>                                  | <b>22</b>           | <b>–</b>               | <b>7,971</b>                                   | <b>–</b>                                                     |
| <b>CONTRIBUTION PLAN NUMBER 27</b>    |                                      |                                        |               |                   |                                             |                     |                        |                                                |                                                              |
| Open space                            | 718                                  | –                                      | –             | –                 | 28                                          | –                   | –                      | 746                                            | –                                                            |
| <b>Total</b>                          | <b>718</b>                           | <b>–</b>                               | <b>–</b>      | <b>–</b>          | <b>28</b>                                   | <b>–</b>            | <b>–</b>               | <b>746</b>                                     | <b>–</b>                                                     |
| <b>CONTRIBUTION PLAN NUMBER 28</b>    |                                      |                                        |               |                   |                                             |                     |                        |                                                |                                                              |
| Open space                            | 900                                  | 3                                      | –             | –                 | 33                                          | (2)                 | –                      | 934                                            | –                                                            |
| <b>Total</b>                          | <b>900</b>                           | <b>3</b>                               | <b>–</b>      | <b>–</b>          | <b>33</b>                                   | <b>(2)</b>          | <b>–</b>               | <b>934</b>                                     | <b>–</b>                                                     |
| Open space                            | (1)                                  | –                                      | –             | –                 | –                                           | –                   | –                      | (1)                                            | –                                                            |
| <b>Total</b>                          | <b>(1)</b>                           | <b>–</b>                               | <b>–</b>      | <b>–</b>          | <b>–</b>                                    | <b>–</b>            | <b>–</b>               | <b>(1)</b>                                     | <b>–</b>                                                     |
| <b>CONTRIBUTION PLAN NUMBER 32</b>    |                                      |                                        |               |                   |                                             |                     |                        |                                                |                                                              |
| Roads                                 | –                                    | 9                                      | –             | –                 | –                                           | –                   | –                      | 9                                              | –                                                            |
| <b>Total</b>                          | <b>–</b>                             | <b>9</b>                               | <b>–</b>      | <b>–</b>          | <b>–</b>                                    | <b>–</b>            | <b>–</b>               | <b>9</b>                                       | <b>–</b>                                                     |